

Record of operational decision

Decision title:	Extension of contract to a location to purchase temporary emergency capacity to support to the social care system and hospital pressures during the Covid-19 crisis.
Date of decision:	22 May 2020
Decision maker:	Assistant Director Adults and Communities
Authority for delegated decision:	<p>Chief Executive scheme of delegation SA02 In accordance with section 3.7.9 all necessary decisions in the case of emergencies.</p> <p>The Assistant Director has the delegated authority to evaluate need/outcome mid-term and to extend the contract in 30 day increments as required.</p> <p>Link to original decision: http://councillors.herefordshire.gov.uk/ieDecisionDetails.aspx?id=6820&LLL=0</p>
Ward:	All Wards
Consultation:	Consultation with cabinet members or statutory officers or others specified when the delegation was authorised
Decision made:	<p>To extend the current 30 day contract by a further 30 days; from 31 May to the 30 June to The Three Counties Hotel Belmont Road Hereford.</p> <p>This will retain the extra bed capacity for short term social care support to mitigate hospital stays and reduce pressure on the social care system, on a sliding cost model for up to 46 people</p> <p>Fully inclusive Cost of hotel only services including food for 30 days is up to £280,924.</p> <p>The Assistant Director has delegated authority to evaluate need/outcome mid-term and to extend the contract in 30 day increments as required.</p>
Reasons for decision:	<p>This service is a direct response to the Covid-19 emergency. The impact of the virus across the wider care system has informed the decision to extend the contract a further 30 days in order to maintain capacity within the health and social care system to support the NHS the care homes and the wider Herefordshire population.</p> <p>Recommendation is a 30 day extension to the contract.</p> <p>The rationale :</p> <ul style="list-style-type: none"> • The location - The Three Counties Hotel provides suitable hotel/accommodation in Herefordshire able to offer the built environment and facilities to standard required, option to isolate bedrooms without the need to access communal areas; high number of ground floor bedrooms and a centrally located. There is no other competitor in the market this could be purchased from and this model has been tested under the current contract. • The initial 30 day contract has been able to prove the model and demonstrate support to the wider care system. As the lockdown eases it is prudent to retain additional capacity to support the NHS and wider social care system <p>Within the first 14 days the model has proven the concept to provide an enhanced domiciliary care offer with 24/7 cover, to support people on a pathway to return home. As well as better outcomes for individuals, this model prevents admissions into care homes whom are under additional pressure at this time.</p>

	The reablement model, has the potential for invest to save opportunities, e.g. should the outcome be that 3 people do not enter a residential care home sector, this would result in a reduction in spend on care homes of approx. £117,000 per annum.
Highlight any associated risks/finance/legal/equality considerations:	<ul style="list-style-type: none"> • The hotel has been procured in line with the Public Contract Regulations, and there is a clear rationale due to the volume of ground floor rooms and specification offering enhanced opportunities for isolation and infection control. • Due to the nature of the Covid-19 outbreak it is difficult to accurately forecast demand. There is a risk that there is limited demand for the additional capacity. The service has been contracted on a 30 day rolling basis, and so limits this risk.
Details of any alternative options considered and rejected:	<ul style="list-style-type: none"> • End the service at the end of the 30 day contract- this is a risk given that the model can support current system pressures as a result of Covid-19
Details of any declarations of interest made:	N/A

Signed

Date: 22 May 2020

Paul Smith Assistant Director All Ages Commissioning